ACCOUNTS PAYABLE PUZZLE:

PROCUREMENT'S KEY ROLE, PAYMENT STRATEGIES, AND EMERGING AUDIT FUNCTIONS



PRESENTATION OVERVIEW

- Introduction
- How AP can provide value and insight into the procurement process.
- Payment methods.
- Alternate payment requirements.
- Automation at TTU.
- Emerging audit functions.
- Risk of fraud.
- Emerging trends.
- Questions?

INTRODUCTION

JENNIFER ADLING

ASSISTANT VICE PRESIDENT & CHIEF PROCUREMENT OFFICER

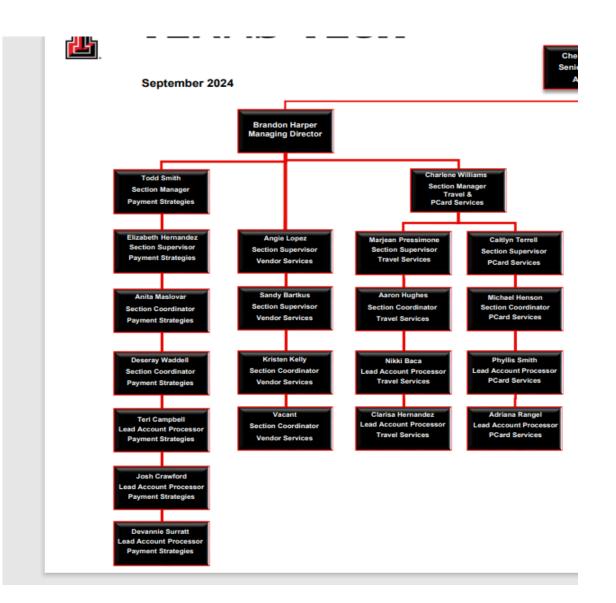


BRANDON HARPER

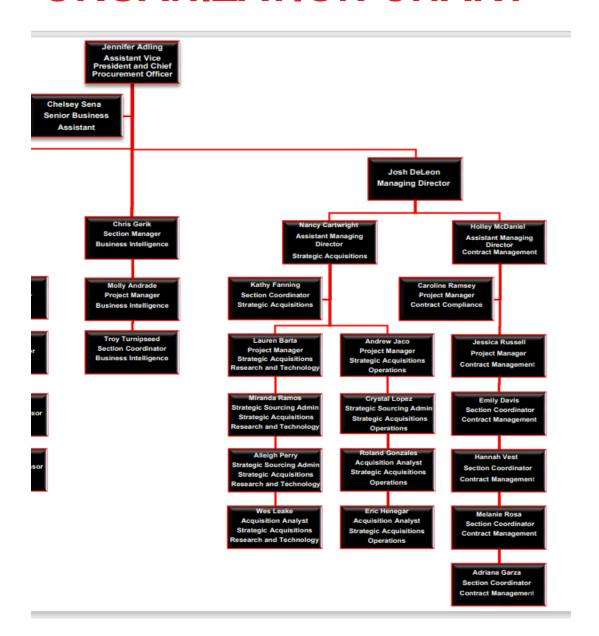
MANAGING DIRECTOR



ORGANIZATION CHART



ORGANIZATION CHART



Texas Tech's Journey...

- Implemented Jaggaer 2007
- Implemented Jaggaer AP in 2009
- Merged AP and Purchasing in 2011
- Added Managing Director role in 2018
- Added Single Use Accounts in 2019
- Jaggaer Optimization in 2020
- Payment Works 2024

WHY DOES AP BELONG IN PROCUREMENT? **PROVIDING VALUE AND INSIGHT**

JOINT SYSTEMS

- Jaggaer (True procure to pay functionality)
- PaymentWorks (Vendor Setup, Compliance, Debarment)
- Visual Compliance
- State of Texas USAS

• BENEFITS

- Full Visibility for Staff
- Visibility for Vendors
- Automation

WHY DOES AP BELONG IN PROCUREMENT? PROVIDING VALUE AND INSIGHT

AP AND PROCUREMENT AT THE NEGOTIATION TABLE

- Payment terms are part of the contract.
- Payment Methods Pre-established and Negotiated
 - Single Use Accounts
 - ACH
 - Check
 - SUA and ACH adoption for vendor payments has increased to 84%.
 - Over a 10-year period, the adoption of SUA and ACH payments has saved TTU over \$440,000.
- Pre-Payments (state laws; best practices)
- Vendor Holds (federal and state)
- Helps AP understand the contract terms!
 - Negotiated Discounts
 - Progress Payments

WHY DOES AP BELONG IN PROCUREMENT? PROVIDING VALUE AND INSIGHT

- ANNUAL CONTRACT REVIEW
 - Payment Issues and Disputes
 - Invoicing Issues
 - Renegotiate Payment Terms
 - Understanding spending and average time to pay can provide negotiation leverage.
 - Promote Desirable Payment Methods
 - Helps AP understand the contract terms!!

PAYMENT METHODS

- SUA (Single Use Account)
 - Iteration Matrix (Third Party)
 - Virtual Connect Network (VCN)
- ACH (Direct Deposit)
 - Usage has increased 110% over 10 years.
- Card Programs
 - Maximizing Rebate Potential
 - State Requirements for Vendor Holds
- Outsourcing Check Printing
 - \$1.77 to \$0.88 (50% Savings)
- Wire
- JP Morgan Quickpay
- Candex
 - Punchout in Jaggaer Research Participant Payments

ALTERNATE PAYMENT REQUIREMENTS

- Research Participants
- Payments Against Future Fiscal Years
- Recurring Payments
 - Leases, Utilities
- Deposits
 - Foreign Equipment, Research Purchases
- Name, Image, & Likeness (NIL) Payments (Teamworks, other)



AUTOMATION AT TTU

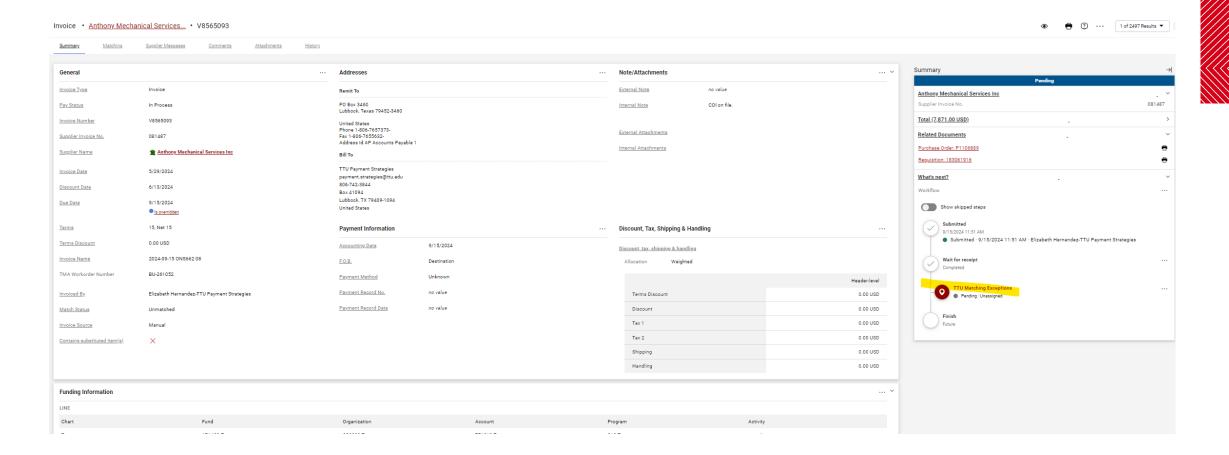
- CXML
- Portal Invoicing
- PO Flip
 - 62% in email reduction from over 124k to just over 47k.
 - 46.2% of all invoices were paid via PO Flip in 2024.
- Jaggaer Workflows
- Receiving Workflows
- Robotic Process Automation (Coming soon)

JAGGAER AUTOMATION

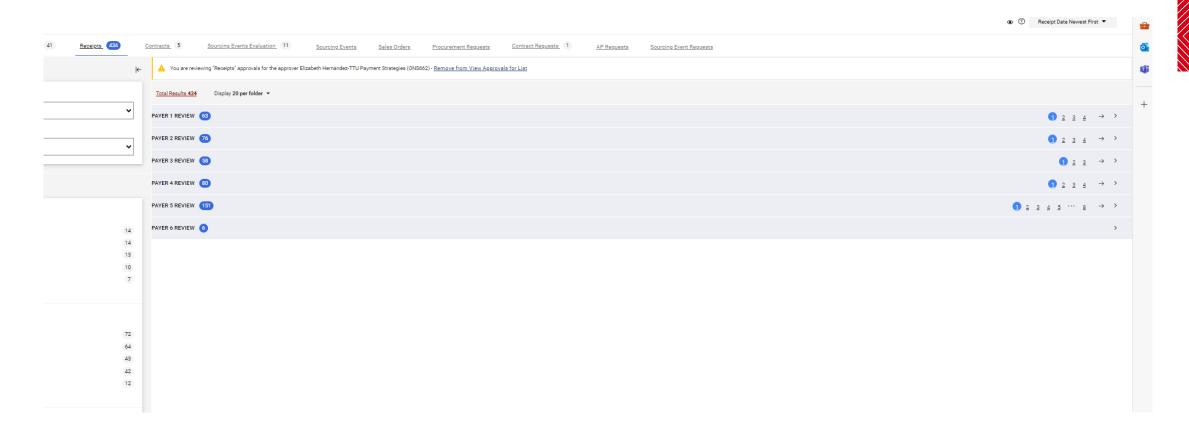
2-WAY VS. 3-WAY MATCH

Rule name / Description	Active		Tolerance details	Actions	П
Chart T&S Direct PAY	·	No Matching More Chart T&S Direct PAY info		edit Insert Rule Û ♣	
Rule Definition		Tolerance details			
Chart (Chart) one of the following values: ("S", "T") Form Type: one of the following values ("TTU Direct Pay-Procure Req", "Texas Tech Direct Pay")		Matching Threshold 2	0.0000		
• Furth Type Late of the following values (110 birect ray-roome key , Texas real birect ray)		At or below Threshold 2	Do Not Match		
		Above Threshold 2	Do Not Match		
		Include Shipping, Handling & Tax 🕏	None		
		Active 2	✓		
ITU Operations Rule Way matching requirement for Operations	✓	TTU 3-way, PO > \$0, 10%/\$250 More TTU Operations Rule info		edit Insert Rule 🕏 🕀	
Rule Definition		Tolerance details			
 Spend total against a set of Custom Field values: greater than or equal to 0.01 USD for Chart (Chart) in {"S", "T"} 		Matching Threshold 2	0.0100		
 Organization - Banner (Organization) between "C20000" and "C29999" Supplier Class: not one of the following values ("Supplier Class Preferred 11", "Supplier Class Preferred 17") 		At or below Threshold 2	3 Way		
Supplier class , not one of the following values: {'TTU Central Warehouse PPE', 'Cintas Corporation No 2'}		Above Threshold 2	3 Way		
		Include Shipping, Handling & Tax (2)	None		
		Active 2	✓		
TU Housing latching Tolerance for TTU Housing	✓	3-way, 10%/100.00 More TTU Housing info		edit Insert Rule 😯 🦺	
Rule Definition		Tolerance details			
 Organization - Banner (Organization) one of the following values: ("C17030", "C17031", "C17032", "C17033", "C17034", "C17035", "C17035", 		Matching Threshold 🗇	0.0000		
"C17037", "C17039", "C17040", "C17041", "C17042", "C17044", "C17066", "C17067", "C17068", "C17069", "C17072", "C17073", "C17075", "C17076", "C17077", "C17078", "C17079"}		At or below Threshold 🗇	2 Way PO/Invoices		
Chart (Chart) one of the following values: {"S", "T"}		Above Threshold 🗇	3 Way		
		Include Shipping, Handling & Tax 🗇	None		
		Active 2	✓		
TTU Athletics datching Tolerance for TTU Athletics	✓	3-way, 10%/100.00 More TTU Athletics info		edit Insert Rule 😯 🦺	
Rule Definition		Tolerance details			
 Fund - Banner (Fund) one of the following values: ("24A864", "28V001", "31A143") 		Matching Threshold 🗹	0.0000		
Chart (Chart) one of the following values: {'S', "T'}		At or below Threshold 🗇	2 Way PO/Invoices		
		Above Threshold 🖾	3 Way		
		Include Shipping, Handling & Tax 🗇	None		
		Active 🗇	✓		
TU Hospitality latching Tolerance for TTU Hospitality	×	3-way, 10%/100.00 More TTU Hospitality info		edit Insert Rule 😯 🤼	
Rule Definition		Tolerance details			
Chart (Chart) one of the following values: {"S", "T"}		Matching Threshold 🗓	0.0000		
Organization - Banner (Organization) one of the following values: {*C17000*, *C17002*}		At or below Threshold (2)	2 Way PO/Invoices		
		Above Threshold 🖾	3 Way		
		Include Shipping, Handling & Tax 🗇	None		
		Active 🗇	✓		
Chart T & S - 3 way match above \$10,000 Chart T & S - 3 way match above \$10,000	✓	TTU 3-way, PO > \$10000, 10%/\$250 More Chart T & 5 - 3 way match above \$10,000 info		edit Insert Rule 🔮 🕀	
Rule Definition		Tolerance details			
Spend total against a set of Custom Field values: greater than or equal to 10000.00 USD for Chart (Chart) in ("S", "T") Chart (Chart) one of the following values: ("S", "T")		Matching Threshold 2	10000.0000		
		At or below Threshold 2	2 Way PO/Invoices		
		Above Threshold 🗹	3 Way		

TTU SAMPLE WORKFLOW



TTU SAMPLE WORKFLOW



EMERGING AUDIT FUNCTIONS

CONTRACT REVIEW

- When does the contract terminate?
- If federal funds, what is the closeout period for the grant?
- Did we pay the contracted rate?
- Is there a permitted CPI or contract rate increase?
- When is payment due?
- Partial payment/down payment/progress payment expectations?

RISK OF FRAUD

BEST PRACTICES

- Daily Report of Vendor Record Changes
- Manager Review of Changes on Transactions above \$50,000.
- Call Back to Original Contact
- Team on the Lookout for Flags (Misspelling, Weird Email Addresses, Urgent, Broken English, or Improper Sentence Structure)
- Review Outlook or Email rules
- Separation of Duties
- Encourage Collaboration, Questions, and Research

EMERGING TRENDS

OTHER OPPORTUNITIES

- Prompt Payment Discount Tracking
- Rebate Maximization (can use cards within or outside of Jaggaer)
- PO to Payment Tracking
- Departments Entering Invoices/Receipts
- Procurement Unit Cost Tracking By Function/Team

ANALYTICS

	Check	ACH	SUA	ACH/SUA	Total	% of Electronic Pmts.
2014	25913	30615		30615	56528	54.16%
2015	24128	34465		34465	58593	58.82%
2016	22894	35916		35916	58810	61.07%
2017	20103	37397	1303	38700	58803	65.81%
2018	15057	39790	4479	44269	59326	74.62%
2019	20939	64446	4616	69062	90001	76.73%
2020	16476	54973	3804	58777	75253	78.11%
2021	10182	58978	4262	63240	73422	86.13%
2022	12574	41340	4363	45703	58277	78.42%
2023	9079	43682	4241	47923	57002	84.07%
2024	8828	43252	3513	46765	55593	84.12%

ANALYTICS

AP Stats	FY 24	FY 18	% Chg.
Email count reduction due to PO Flip and e-invoicing FY18 to FY24.	124,924	47,155	-62.25%
% of Inv. Paid via PO Flip in FY24			46.20%
% increase for PO Flip payments from FY23 to FY24			1.27%
% of Inv. Paid via einvoicing in FY24			28.39%
% increase for einvoicing payments from FY23 to FY24			6.44%
% of Inv. Increase from FY23 to FY24			8.71%
Check volume has decreased by 65% over 10 years.			
ACH usage has increased by 110% over 10 years.			
ACH/SUA account for over 84% of our payment methods to date.			
Total savings by moving away from checks over a 10-year period - \$443,274.10.			

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FROM HERE, IT'S POSSIBLE."

FROM THE OFFICE OF COMMUNICATIONS AND MARKETING

